

Subrecipient Name: Forum for Rural Women Ardency
Development (FORWARD)
Performance Report
U.S. Department of Agriculture Food for Progress
Modernizing Aquaculture in Nepal Project

PM-Sub Recipient Cover Sheet			
<i>Date Received by Overseas Office</i>	5/7 July 2026 - confirm exact date	<i>Date Received by LWR HQ</i>	MK review: 17 July 2026
Questions for Subrecipient after Initial PM Review of Report	Reviewer: Manjurul Karim (MK) 1. Reconcile the direct-participant figures. The report uses 671 and 671, while the sex totals and age totals do not agree. Confirm one verified figure with MEL and revise all related sections. 2. Correct the financial typos (3,397,8523 and 5,686,8875) and complete the activity-wise forecast, current-quarter expenditure, cumulative expenditure, burn rate and variance explanations. 3. Separate work completed before 1 April and after 30 June from Q2 achievements. The 29 March staff training and 3 July Surya Agriculture MoU cannot be counted as April-June achievements. 4. Show progress against A1D4 and the separate A3B4/A3B5 batch and participant targets, with dates, locations, attendance and module-wise content. 5. Correct the activity codes, add substantive status for Activities 5 and 6, and explain/obtain approval for 17 demonstration ponds against the Year 1 target of 14.		
Suggestions for Future Reporting	1. Replace the internal reviewer-style Annex 2 with a verified, partner-owned target-achievement matrix; remove instructions such as "needs reconciliation" and "add...". 2. Use exact contract codes, dates, targets and evidence; distinguish completed, delayed, not started and planned activities. 3. Reframe sensitive management issues neutrally and avoid presenting requested future staffing or reassignment as approved unless documented. 4. Reconcile narrative, tables, annexes, financial reports and the MEL tracker before resubmission.		
Outstanding Issues	Unresolved participant totals; incomplete financial reporting; incorrect activity coding; missing/insufficient reporting for Activities 4-6; inclusion of out-of-period events; and an unverified internal review matrix. Revision and resubmission are required.		

Summary Table			
<i>Date Report Submitted</i>	07 July, 2026	<i>Reporting Period</i>	01 April 2026 – 30 June 2026
<i>Subrecipient Name:</i>	Forum for Rural Women Ardency Development (FORWARD)		
<i>Contact Name:</i>	Rejina Neupane		
<i>Position Title:</i>	Aquaculture Specialist		
<i>Address:</i>	Duhabi-2, Sunsari		
<i>Telephone Number:</i>		<i>Fax Number:</i>	
<i>E-mail Address:</i>	neupanrejina2@gmail.com; forwardsunsari@gmail.com		
<i>Year 1 obligated amount:</i>	10,026,242	<i>Total budget spent during reporting period:</i>	3,397,852
<i>Project Total budget</i>	36,069,357	<i>Total project budget spent to date:</i>	5,686,887

Project Participants Reporting:

During April-June 2026, the project reported 671 direct participants, including 119 women and 552 men. Among them, 30 participants were aged 15-29 years and 641 were 30 years old and above.

The project also reported 2,019 indirect participants during the reporting period, including 360 women and 1,659 men. Among them, 84 were aged 15-29 years and 1,935 were 30 years old and above. Annex 2 separates before-quarter, current-quarter and cumulative figures where available.

Project Participants Tracking Table			
	Women	Men	Total
<i>Direct Participants</i>			
	671		
15 to 29 years old	18	12	30
30 years old and above	101	540	641
Total	<u>119</u>	<u>552</u>	<u>671</u>
<i>Indirect Participants</i>			
15 to 29 years old	48	36	84
30 years old and above	312	1623	1935
Total	360	1659	2019

Key Management and Administrative Updates

During April-June 2026, FORWARD strengthened project management and field coordination. Some start-up actions that began before April, including office relocation, digital documentation, equipment receipt and supervision adjustments, continued to support delivery during this reporting period. Key operational constraints remained, including limited administration/finance support, limited vehicle availability, reimbursement delays and office-supply gaps.

Updates for the Current Reporting Period

Management Updates

- Shifted to the FORWARD building officially.
- The Training Manager attended and monitored four training events and provided feedback to the field team on May 24th to 28th.
- The MEL team visited the project area for overall monitoring and orientating on data collection formats to field staffs.
- Frequency of staff meetings has been increased.

Management issues and challenges

- The partial support to Admin and Finance (50%) and very limited support to the Executive Director (10%) have created operational challenges.
- Having 7 AFFs under one AFC created difficulties in monitoring AFFs and field activities.

Planned Action

- The supervision structure was changed with approval from LWR, placing 4 AFFs under the AFC: Chandrika Chaudhary – Itahari, Ganita Chaudhary – Barju and Gadhi, Tejendra Kumar Biswas – Dhanpalthan, and Tabika Chaudhary – Duhabi. Similarly, 3 AFFs were placed under the ATC: Raj Kumar Dhaulakoti – Rangeli 1 & 2, Bhumi Prasad Dahal – Rangeli 3 & 4, and Binita Ghale – Inaruwa.

Administrative Updates

- Digital documentation is ongoing as requested by the MEL team.
- Tablets for documenting field activities and one laptop for the FAO were received from LWR.
- Motorcycle has been purchased after USDA approval.
- Support to hatcheries and value chain actors, which was previously under LWR, has now been assigned to partner NGOs.
- Quotation collection for material procurement to hand over to the selected Tilapia hatchery is ongoing.

Administrative issues and challenges

- Using NGO funds for hatchery-related activities while waiting for reimbursement from LWR may create financial and administrative difficulties.
- Having only one two-wheeler for three staff members is creating difficulties in timely field movement.

Planned Action

- Discussed the matter with LWR team.
- Grant application has been re-opened.

Activity Implementation and Progress

The activity updates below focus on implementation during April-June 2026. Activities initiated before April are retained where they continued to influence delivery during the reporting period. Annex 2 provides the cumulative target-achievement matrix, including before-quarter achievements, April-June achievements, cumulative totals and comments for delayed, partially achieved or under-reported targets.

Activity 1 - TRAINING: SANITARY AND PHYTOSANITARY STANDARDS (SPS)

Activity Updates (April-June 2026; continuing earlier actions included where relevant)

A1.D.1: Farmer Identification and Selection

- Farmer selection and data collection have been completed, while data collection from other value chain actors is still ongoing.
- Initial market observations were conducted to understand existing practices related to hygiene, cleanliness, and food safety across fish markets and trading points.
- The LWR team, including Dr. Manish Thapaliya, Mr. Brajesh Malla, and Mr. Surendra Chaudhary, visited different locations in Sunsari and Morang districts on **23–24 June 2026** and interacted with various service providers. The team visited two hatcheries, two nurseries, one demonstration nursery, a wholesale fish market, and one feed mill.

A1.D.4: Training Delivery

A1.D.6: Support joint planning of “Market Days” connecting producers and buyers;

- An Integrated Service Campaign was organized by the Forward Office, where various agricultural and health services were provided. The Modernizing Aquaculture team offered water quality testing services and demonstrated different species of fish fingerlings. During the event, 15 fish farmers directly benefited from water quality testing services, while more than 50 farmers visited our stall.

Activity success Planned Actions

- SPS participant selection and training-needs assessment continued for farmers and market actors.
- SPS/PHH topics were integrated into the farmer training package and will be reinforced through follow-up coaching.
- Market actors, farmers, harvesters, wholesalers and retailers will continue to be engaged in SPS/PHH and Market Day activities.

- Regular monitoring and follow up after training
- Market Days will showcase good PHH and hygiene practices, with post-training support and follow-up linked to A1D6 targets.

Activity issues and challenges

Planned Actions

- Continue targeted SPS needs assessment for remaining value-chain actors.
- Reinforce SPS topics during follow-up training and coaching.
- Engage market actors, farmers, harvesters, wholesalers and retailers in SPS-related activities.
- Continue regular monitoring and follow-up after training.
- Conduct Market Days to showcase good post-harvest handling and hygiene practices, with post-training support and follow-up.

Emerging changes for this activity in this reporting period

- Limited awareness and adoption of SPS, hygiene, food safety, and post-harvest handling practices among farmers, harvesters, wholesalers, retailers, and market actors.
- Difficulty in selecting appropriate participants and coordinating different value chain actors for SPS training and market day activities.
- Limited basic infrastructure and cleanliness practices in local fish markets may affect the practical implementation of improved hygiene and food safety practices.

Activity 2 - INFRASTRUCTURE: ON FARM, MARKET AND TRADE

Activity Updates (April-June 2026; continuing earlier actions included where relevant)

A2C2: Stakeholder Consultation

- Preparations initiated to engage traders, aggregators, and buyers
- Initiatives were taken to understand demand trends, and supply requirements
- Informed the stakeholder to apply for grants to get direct support from project to upgrade their practice.

A2C4: Identification of Partners

- Potential private-sector actors and service providers have been identified. Currently, fish seed is mainly being procured from 2 hatcheries and 2 nurseries for stocking in demonstration ponds.
- Assessment of gaps in hatchery and nursery services in the target locations is ongoing.
- Two hatcheries in Katahari Rural Municipality and one hatchery in Itahari Sub-Metropolitan City are not operating due to a lack of technical knowledge and manpower.
- Almost all working municipalities lack reliable hatcheries and nurseries. As a result, farmers have to depend on middlemen, locally known as Mallaha or Godiya, from whom the source and quality of procured seed are unknown. Seed supply is often untimely and not available as per farmers' demand, required size, and preferred species.

A2C6: Infrastructure Assessment

- Existing infrastructure is being assessed and studying the possibility of project intervention.

A2C7: Selection of Farmers

- The assessment, coordination, and preparatory work with Surya Agriculture was completed during the April–June 2026 reporting period. The MoU was subsequently signed on 3 July 2026 and will be included as progress in the next quarterly report.

A2C10: Business Planning (OSSC)

- Identified the potential market actors completed
- Preliminary groundwork for developing OSSC (One-Stop Service Center) business models initiated

Activity success

- Preparatory work for the Surya Agriculture MoU and related material procurement continued during April-June; the MoU was signed on 3 July 2026, after the reporting period.
- 80% field level demographic data collection has been completed.
- Disseminated the information on the grant opening to the market actors.
- Progress made in identifying gaps in hatchery and nursery services
- Initial list of interested farmers for hatchery/nursery interventions developed
- Early groundwork completed for OSSC-related business planning

Activity issues and challenges

- Delay in the setup of OSSC due to the pending procurement process. The setup work could not move forward as purchasing the required materials, test kits, festoons, Information box etc from LWR is still pending.
- Delays in stakeholder consultations due to scheduling and coordination constraints.
- Incomplete or inconsistent data from some field locations.
- Unclear expectations among farmers regarding project support, such as inputs and cost-sharing.
- Limited availability of quality hatchery and nursery service providers in some areas.
- Delay in stakeholder data collection due to late receipt of data collection formats.

Planned Action

- Ensure that more stakeholders and groups apply for grants.
- Develop and sign MoUs with selected private-sector market actors.
- Design and implement OSSC business models and conduct orientation workshops.
- Initiate targeted capacity-building activities for farmers and service providers.

Emerging changes for this activity in this reporting period

- Increased interest from private-sector actors to engage in aquaculture input and service delivery
- Growing recognition among stakeholders on the importance of feed quality and standards
- Shift in farmer expectations toward more market-oriented and service-driven approaches
- Identification of potential clusters where OSSC models can be piloted effectively

- Early indications of demand for improved hatchery and nursery services beyond initial target areas

Activity 3 - CAPACITY BUILDING: AGRICULTURAL EXTENSION AGENTS/SERVICES

Activity Updates (April-June 2026; continuing earlier actions included where relevant)

A3A1: Stakeholder Mapping

- Identified key value chain actors including farmers, 7 hatcheries, 3 nurseries, 1 aggregator, fish wholesalers/retailers, and agro-vets

A3A2: Field Visits and Data Collection

- AFFs conducted regular household visits to introduce project objectives and expected outcomes
- Collected detailed farmer profiles, including demographic information, current aquaculture practices, stocking status, and future plans
- Collection of demographic information of unregistered farmers who participated in training is ongoing

A3A3: Actor Mapping

- Value chain actors (expect targeted farmers) mapping process will be started soon. Mapping will be conducted of 4 Feed manufacturing industry (Gaurishankar, Sagar feeds, Well hope and Birat feed), 5 hatcheries, 4 fish markets, 6-10 local markets, and also collectors, aggregators, cold chain operators etc.

A3A4: Facilitate joint meetings with relevant stakeholders

- Conduct a district-level stakeholder sharing meeting with local government representatives, FFG leaders, hatchery representatives, NARC, NAMP, and Veterinary Hospital representatives to share project progress, completed activities, and discuss the way forward. Invite at least 20 participants in each district.

A3A5: Communication Mechanism

- Based on the number of demonstration pond, WhatsApp group is created and is being handled by AFFs to give update on ongoing task in demonstration pond, and other information as needed.

A3B1: Training Needs Assessment

- Identified farmers and nursery operators and conducted initial needs assessments on aquaculture technologies and cross-cutting themes.

- Identified the need assessment for second phase training.

A3B2: Curriculum Development Support

- Provided inputs to LWR for developing training curricula on aquaculture technologies and cross-cutting aspects

A3B3: Training Materials Preparation

- Value chain actor mapping, excluding targeted farmers, will start soon as per the format provided. The mapping will cover 4 feed manufacturing industries: Gaurishankar, Sagar Feeds, Well Hope, and Birat Feed; 5 hatcheries; 4 fish markets; 6–10 local markets; and other actors such as collectors, aggregators, and cold chain operators.

A3B4-A3B5: Farmer Training Implementation

- An integrated farmer training package covering site selection, pre-stocking, stocking, post-stocking management was completed for 671 farmers from 28 groups during the reporting period. The trainings were conducted group wise and near the demonstration pond to practically demonstrate farmers about the water quality and kits to measure it.
- The training is ongoing with the target (690) expected to be reached by following month.
- Post-training follow-up and reinforcement will continue, with emphasis on SPS/PHH, sampling methods, water-quality monitoring, disease records, and harvest/handling practices.
- The content of the two trainings were interrelated and seemed more effective if covered in a single training. Hence, two trainings were integrated after the approval from Dr. Manjurul Karim.

A3B7: Follow up

- Routine monitoring and follow-up are ongoing on water quality testing, disease records, prevention and control methods, and fish sampling.

A3C4: Demonstration Setup

- A total of 11 MoUs were signed with demonstration pond farmers during this reporting period, making a total of 17 demonstration ponds. The demonstration ponds were set up on cost sharing basis.
- Although the target was 14 demonstration ponds, the establishment of 17 ponds was undertaken with the formal approval from Dr. Manjurul to set up the pond based on the needs of the area and FFGs. The additional ponds were included to promote nursery pond development among farmers, as the limited number of operational nursery ponds in the project districts has resulted in a significant unavailability of fish seed among farmers.
- Among them, 9 are grow-out demonstration ponds and 8 are nursery demonstration ponds.

- The number of Nursery demo was kept high to show the importance of the nursery pond.
- One nursery demonstration pond remains unstocked, as it is planned to be stocked with Rohu fry awaiting the appropriate breeding season.

A3C6: Facilitator Orientation

- Orientation to AFFs for reinforcement and follow-up coaching is planned for 15 July 2026.

A3C8: Demonstration Pond Establishment

- Liming, fertilization, and water quality monitoring have been completed in all demonstration ponds. Fish have been stocked in 16 demonstration ponds, while one demonstration pond is yet to be stocked, pending the breeding of IMC.
- Feed has been delivered to all demonstration ponds, with ingredients including MoC, rice bran, DoRB, and fish meal.

Name of Demo Pond	DoRB (kg)	Rice Bran (kg)	MoC (kg)	Dried Fish (kg)	Total (kg)
Nursery Demo Pond	12	10	16	2	40
Grow-out Demo Pond	35	31	32	6	104

- Under the cost-sharing arrangement, the NGO will cover the cost of initial pond-preparation inputs, including lime and fertilizer, fish seed, and a limited quantity of feed. Farmers will contribute by covering the cost of the remaining feed, subsequent fertilization, sampling, labour, and harvesting.

Activity success

- Successfully identified and profiled a significant number of farmers across target areas
- Key value chain actors were identified, and farmer data collection was conducted to understand aquaculture practices, stocking status, and future plans.
- The integrated farmer training package on site selection, pre-stocking, stocking, post-stocking management and SPS was completed for 671 farmers, with regular follow-up on water quality, fish sampling and disease prevention.
- A total of 17 demonstration ponds were finalized, including 9 grow-out and 8 nursery ponds; liming, fertilization, water quality monitoring, and feed delivery were completed in all ponds.

- Fish were stocked in 16 demonstration ponds, while one pond is pending waiting for breeding of IMC.
- WhatsApp groups were created for demonstration ponds to support regular communication, monitoring, and technical guidance to farmers.

Activity issues and challenges

- Incomplete and inconsistent data from some field locations created difficulties in timely reporting and follow-up.
- Limited availability of reliable hatchery and nursery service providers affected timely access to quality fish seed as per required species, size, and demand.
- Farmers are scattered and not located in proper clusters, making it difficult to achieve the targeted number of farmers.
- Regular monitoring of all demonstration ponds remains challenging due to limited vehicle availability and scattered field locations.

Planned Action

- Complete remaining data collection and finalize stakeholder profiling
- Conduct stakeholder meetings for validation, alignment, and coordination
- Strengthen farmer group engagement through regular follow-up and field support
- Facilitate linkages between farmers and key market actors (traders, aggregators, input suppliers)
- Fish growth sampling
- Conduct reinforcement and follow-up coaching for all FFGs, focusing on SPS/PHH, post-stocking management, sampling and harvest/handling practices.
- Conduct a district-level stakeholder coordination meeting.

Emerging changes for this activity in this reporting period

- Emerging demand for demonstration-based learning, with farmers showing preference for practical, hands-on approaches

Activity 4 - INPUTS: DEVELOP AGRICULTURAL DEALERS AND/OR OTHER INPUT SUPPLIERS.

Activity Updates (April-June 2026; continuing earlier actions included where relevant)

A4B1 Mobilize hatchery and feed staff to improve hatchery practices and upgrade essential equipment.

- Activity 4, though not directly under the scope of the implementing partner, FORWARD is supporting LWR-led activity. Two sites were selected: Surya Agriculture in Pathari Shanishchare Municipality, Morang, and NARC/DoAR in Itahari Sub-Metropolitan City, Sunsari.
- From 9–12 April 2026, consultants, Dr. Ram Chandra Bhujel, Pramod Rijal, and Nar Bahadur Thapa visited both sites and suggested the hatchery for the improvement and operationalization of tilapia hatcheries.

Activity success

Activity issues and challenges

Planned Action

- To complete the set up of hatchery by July under the technical support of LWR.
- To begin the breeding of Tilapia on August.

Emerging changes for this activity in this reporting period



Financial Update

As of June 2026, the project has utilized NPR 5,686,887 out of the Year 1 obligation of NPR 10,026,242, leaving an obligation balance of NPR 4,339,355. Based on the current forecast, Personnel and Fringe Benefits are expected to remain within budget, while Travel and Transportation and Other Direct Costs are projected to exceed their Year 1 obligations by NPR 195,731 and NPR 315,368, respectively. Overall, the project shows a forecasted obligation variance of NPR 280,025, indicating that budget reallocation will be required to cover the projected shortfall.

Financial Updates for the Current Reporting Period

Financial Updates

Reference numbers for each budget line	LoP Budget	Year 1 Obligation	Total Expenses-June 26	Obligation Balance	LoP Balance	Forecast Total	Obligation Variance
1. PERSONNEL	19,436,441	5,187,125	3,045,661	2,141,464	16,390,780	1,542,750	598,714
2. FRINGE BENEFITS	5,508,287	1,470,031	866,301	603,730	4,641,986	411,321	192,409
3. TRAVEL AND TRANSPORTATION	1,783,800	499,800	417,631	82,169	1,366,169	277,900	(195,731)
4. PROFESSIONAL SERVICES/CONTRACTUAL	-	-	-	-	-	-	-
5. CAPITAL ITEMS/EQUIPMENT (<\$5000)	-	-	-	-	-	-	-
6. OTHER DIRECT COST	7,299,167	2,301,763	1,035,395	1,266,368	6,263,772	1,581,735	(315,368)
TOTAL DIRECT COST	34,027,696	9,458,719	5,364,988	4,093,731	28,662,708	3,813,706	280,024
7. OVERHEAD/INDIRECT COSTS	2,041,662	567,523	321,899	245,624	1,719,763	245,624	0
Grand Total	36,069,357	10,026,242	5,686,887	4,339,355	30,382,470	4,059,330	280,025

Financial issues and challenges

Planned Action

Financial Performance Summary

Total Budget (Activity Contribution)	Forecast for the reporting period	Expenses in this reporting period	Cumulative expenses up to this reporting period	Cumulative burn rate (%) up to this reporting period
10,026,242		3,397,852	5,686,887	56.7%

Plans for Next Reporting Period

In July-September 2026, FORWARD will focus on reinforcing SPS/PHH messages through follow-up coaching, completing value-chain actor mapping and district validation meetings, strengthening demonstration-pond monitoring, clarifying post-period MoU achievements, advancing OSSC business planning, and improving activity-wise financial reporting. Continued follow-up will also cover fish growth checks, sampling methods, harvest and handling practices, and support to tilapia hatcheries and feed/feed-service actors.

Activity 1 - TRAINING: SANITARY AND PHYTOSANITARY STANDARDS (SPS)

Planned Activity (Sub activities that will be implemented in the next reporting period)

- | | |
|------|---|
| A1D3 | Print manuals, visual aids, checklists, and monitoring sheets (pre/post-test forms) |
| A1D4 | Deliver training sessions for 28 Fish farmers group comprising altogether 690 farmers on post-harvest handling, HACCP, SPS, PHH. |
| A1D6 | Support joint planning of “Market Days” connecting producers and buyers; showcase good PHH and hygiene practices, along with post training support and follow up. |

Activity 2 - INFRASTRUCTURE: ON FARM, MARKET AND TRADE

Planned Activity (Sub activities that will be implemented in the next reporting period)

- | | |
|-------|---|
| A2C5 | Organize meetings with potential farmers, carry out exchange visits to new nurseries/hatcheries to set up and motivate them to set up or upgrade nurseries and explain to them the possible business opportunities. |
| A2C9 | Support in upgrading 5 appropriate technologies (solar aerators, feed bins, disinfectant units) based on farm size and energy access, and Provide Technical Assistance (TA) and follow up. |
| A2C13 | Provide support on business planning, financial management, customer service and delivery training on One Stop Service Center (OSSC) operation and hatchery/nursery entrepreneurship. |

A2C14	Facilitate 3 Buyer–Seller Meets/Fish Fairs to strengthen market linkages.
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Activity 3 - CAPACITY BUILDING: AGRICULTURAL EXTENSION AGENTS/SERVICES	
Planned Activity (Sub activities that will be implemented in the next reporting period)	
A3A4	Facilitate joint meetings with relevant stakeholders to validate actor maps, share calendars, discuss PHH issues, and plan collaboration in Sunsari and Morang district. 1 meeting in 1 district.
A3B7	Routine monitoring and follow up with the farmers after trainings

Activity 4 - INPUTS: DEVELOP AGRICULTURAL DEALERS AND/OR OTHER INPUT SUPPLIERS.	
Planned Activity (Sub activities that will be implemented in the next reporting period)	
A4B1 - Continue to collaborate with hatcheries to set up tilapia hatcheries and explore collaboration with other hatcheries and feed/feed-service actors.	

Community/Participant Accountability

Community and participant accountability were strengthened through participatory approaches, including PRA exercises on seasonal calendars and problem ranking, which actively involved farmers in identifying key challenges and planning interventions. Regular field visits and direct engagement with farmers and value chain actors was conducted.

Challenges and Lessons Learned:

Initial implementation faced challenges related to limited awareness of improved practices, varying levels of farmer readiness, and coordination with multiple stakeholders across districts. Resource constraints also required prioritization of key interventions and efficient use of available inputs. These experiences highlighted the importance of early and continuous stakeholder engagement, practical hands-on training approaches, and flexible planning to adapt to field realities.



Photo 1. Demographic data collection of unregistered farmers



Photo 2. Supply and transportation of fish seed for demonstration pond



Photo 3. MEL team interaction with farmers



Photo 4. Informing farmers about correct way to use Vitamin and supplements



Photo 5. Feeding tray installed in demonstration pond



Photo 6. Training to farmers on aquaculture management



Photo 7. MoU signed for demonstration pond setup in Duhabi.



Photo 8. MoU signed with Surya Agriculture (Nandan Thapa)



Photo 9. Farmer consultation and experience sharing during field visit by Food technology team

कृषि आइको मान पिच

प्रजाति जो लीको माइ बाटि पर 32 दिनांक

क्र	माइको नाम पिच	मू	मू
१.	धिल्लार	१०	४.५ ५"
२.	किहरे	१०	४.५ ८"
३.	भाकुर	१०	३.८ ९"
४.	नहु	१०	१ ५"
५.	मैनी	१०	१ ६"
६.	उमर	१०	५ १२"
७.	कमर	१०	१.८ ६"

Photo 10. Field record maintained for species-wise growth monitoring.



Photo 11. Measurement of sampled fish biomass using digital weighing scale.



Photo 12. Checking growth of fingerlings during sampling in demonstration pond.



Photo 13. Farmer installing aerator after receiving training



Photo 14. Farmer visit to observe pond condition and nursery management.



Photo 15. Water quality checking in farmer pond.



Photo 16. Transportation of large-sized fingerlings from Jabdi Traders to Itahari demonstration pond.



Photo 17. Bird net installation around nursery demonstration pond.



Photo 18. Monitoring growth from hatchling to fingerling size at one-month interval.



Photo 20: MoU signing with Surya Agriculture to strengthen the Tilapia hatchery.



Photo 21: Consultant visit and discussion with hatchery stakeholders on Pangasius hatchery development (DoAR/NARC).



Photo 22: Observation of hatchery infrastructure and water supply system during the consultant visit.



Photo 23: Review of hatchery incubation and nursery facilities for Pangasius seed production.



Photo 24: Handover of fish feed support to demonstration pond farmer.



Photo 25: Packing and weighing of fish feed before distribution to demonstration pond farmers.

Annex 1 : Reporting Emerging Changes

When reporting emerging changes, take note of the following key developments to track, and some helpful do's and don'ts.

Key Developments	Description
Outcomes	Shifts in the behavior of key actors that indicate progress towards a desired outcome.
Learning moments	A critical event(s) where we learn more about the nature of the challenge they we trying to address or the strengths or limitations of our approach.
Context shifts	Important developments in the context that could influence our efforts in a positive, negative or ambiguous way.
Forks in the road	Moments in which we make important adjustments in their strategy.
Milestone	A key event or development in the unfolding of the work being evaluated.

Do's
Describe not what you did, but the impact, influence or outcome that was created through your activity.
Mention all the key changes that unfolded in the process, whether directly or indirectly related to a specific activity. An activity might have been completed last year but the outcome may only have become visible this year.
Mention outcomes that might be negative, unintended or unexpected. These can be identified as pivot points and provide opportunities for learning to help explain why a process of change took a new direction.
Describe the outcome information in simplified language but briefly so that it can be verified by third parties (if need arises).
Use descriptive language to explain the reasoning as to why the outcome is valuable, worthy, or successful at that point in time, with additional resources or illustrative examples, where possible.

Don'ts
Don't describe a project activity as an outcome, such as, "We organized a conference or prepared tool X."
Don't force yourself to find direct relationships between all the key developments.

Don't report only positive outcomes or intended outcomes.
Don't give incomplete or vague descriptions of the change that happened.
Don't use words that exaggerate the potential impact of an outcome. Eg: persistent.

Annex 2: Cumulative Target-Achievement Matrix for April-June 2026 Reporting Period

Note: Achievements are presented cumulatively by separating results completed before this quarter, results achieved during April-June 2026, and the cumulative/grand total to date. Where before-quarter figures are not available in the report, the annex flags the item for verification with MEL and finance records.

Activity / code	Target / expected deliverable for Apr-Jun 2026 / Year 1	Achievement before this quarter (to 31 Mar 2026)	Achievement during this quarter (Apr-Jun 2026)	Cumulative achievement to date / grand total	Status
Management / start-up carried forward	Maintain active project management, field supervision, digital documentation and operational readiness; include earlier start-up items only where they continued into Apr-Jun.	Start-up and management actions were initiated before April; quantified before-quarter status was not reported separately.	Office relocation, increased staff meetings, MEL/team monitoring, revised AFF supervision, digital documentation, tablets/laptop receipt, motorcycle procurement and tilapia-hatchery quotation collection were reported during or continued through Apr-Jun.	Operational systems were functional, with some continuing constraints in administration, transport, reimbursement and office supplies.	Partly achieved / evidence incomplete
Participants reached	Report quarterly and cumulative direct/indirect participants with sex and age disaggregation.	Before-quarter participant figures were not reported separately.	671 direct participants were reported	Cumulative participant total cannot be verified until before-quarter values are added. If no participants were counted before April, the Apr-Jun figures become the cumulative total.	Needs reconciliation
Financial expenditure	Report period expenditure and cumulative expenditure against the obligated/year/project budget.	NPR 2,289,035 spent before Apr-Jun, derived from cumulative expenditure less current-quarter expenditure.	NPR 3,397,852 spent during Apr-Jun.	NPR 5,686,887 cumulative expenditure to date; Year 1 obligated amount: NPR 10,026,242; total project budget: NPR 36,069,357.	Partly achieved
A1D1	Complete/continue SPS participant identification and training-needs assessment for farmers and market actors; Year 1 target: 360 farmers/actors.	Farmer identification was initiated earlier but not quantified separately.	Farmer selection and data collection were completed; value-chain actor data collection remained ongoing. Market observations and LWR technical visits were conducted on 23-24 June 2026.	Farmer selection completed; value-chain actor list and SPS needs assessment still incomplete.	Partly achieved
A1D2-A1D3	Contribute to SPS/PHH curriculum and ensure manuals, visual aids, checklists and monitoring sheets are available for delivery.	Not reported separately.	Training content was applied through the integrated farmer training package; staff-level SPS training was conducted in Simara. Material status was not described in detail.	Curriculum/use of materials partially evidenced through training delivery; printed/manual/checklist status not fully verifiable.	Partly achieved / evidence incomplete
A1D4	Deliver SPS/PHH training to staff, farmers and relevant value-chain actors; integrate SPS with practical pond-management training where appropriate.	Preparation and participant identification were underway; completed before-quarter training figures were not reported.	SPS training for staff was conducted in Simara. Farmer training was delivered as an integrated package covering pre-stocking, stocking, post-stocking and SPS; the report records 671 farmers trained.	Staff SPS training completed; 671 farmers reached through the integrated farmer training package, subject to reconciliation with the participant table.	Achieved / evidence to complete
A1D6	Support Market Days / producer-buyer linkage activities from Apr-Sep; Year 1 target: 3 events.	0 reported.	1 Integrated Service Campaign was reported; 15 farmers directly received water-quality testing and more than 50 farmers visited the stall.	1/3 events, if LWR accepts this event as A1D6 Market Day or producer-service linkage activity.	Partly achieved / needs classification
A2C2-A2C3	Engage traders, aggregators and buyers during events and improve visibility of soy feed and quality standards during Apr-Sep.	Not reported separately.	Preparations to engage traders/aggregators/buyers and inform market actors about grants were reported; no quantified actor count or soy-feed visibility output was provided.	Under-reported; no cumulative figure available.	Partly achieved / under-reported
A2C4-A2C7	Identify partners/service providers and assess/select hatchery, nursery and service-provider candidates; earlier selection work continued into Apr-Jun.	Not reported separately.	Potential actors and seed sources identified; 2 hatcheries and 2 nurseries are supplying demonstration ponds; 7 hatcheries, 3 nurseries, 1 aggregator, markets and agrovet were identified; infrastructure assessment ongoing.	Actor identification advanced but selected/upgraded candidates and cumulative status are not fully documented.	Partly achieved

Activity / code	Target / expected deliverable for Apr-Jun 2026 / Year 1	Achievement before this quarter (to 31 Mar 2026)	Achievement during this quarter (Apr-Jun 2026)	Cumulative achievement to date / grand total	Status
A2C8	Prepare and sign 3 MoUs with private-sector actors by 1 May 2026.	0 reported.	0 during Apr-Jun. The Surya Agriculture MoU was signed on 3 July 2026, after the reporting period.	0/3 as of 30 June 2026; 1 signed after the period and to be reported next quarter or as a subsequent event.	Not achieved during Apr-Jun
A2C10-A2C13	Finalize OSSC business plan, conduct OSSC workshop, sign OSSC agreements and support OSSC business/financial/customer-service training.	0 reported.	Potential market actors identified and preliminary OSSC groundwork started; setup delayed because materials/test kits/festoons/information box were pending.	OSSC groundwork only; no completed business plan/workshop/agreement reported.	Delayed / partial
A3A1-A3A5	Complete/continue stakeholder mapping, actor validation and communication mechanisms from earlier start-up work.	Not reported separately.	Farmers and key value-chain actors identified; WhatsApp groups created for demonstration ponds; broader actor mapping and district validation meetings remain pending/planned.	Stakeholder mapping partially complete; validation and broader actor mapping not complete.	Partly achieved
A3B4-A3B5	Deliver farmer training package across FFGs; Year 1 target: 28 batches / around 690 farmers.	0 reported.	Integrated farmer training covering pre-stocking, stocking, post-stocking and SPS was delivered to 671 farmers.	671 farmers trained cumulatively as of 30 June 2026; batch count and cumulative/before-quarter split not reported.	Mostly achieved / reconcile figures
A3B7	Conduct routine monitoring and follow-up after farmer training from Apr-Sep.	Not reported separately.	Routine monitoring/follow-up on water quality, disease records, prevention/control and sampling reported.	Ongoing, but no cumulative visit/pond/farmer figure reported.	Ongoing / under-reported
A3C4	Select demonstration farmers/sites; target: 14 demonstration ponds/farmers carried forward into Apr-Jun implementation.	6 demonstration ponds/MoUs implied by the report because 11 MoUs were signed this quarter, making a total of 17 demonstration ponds.	11 MoUs signed with demonstration pond farmers during Apr-Jun.	17 demonstration ponds finalized: 9 grow-out and 8 nursery ponds.	Achieved / exceeded target
A3C7-A3C8	Orient demo farmers/facilitators and establish demonstration ponds during Apr-Jun; target: 14 demo ponds.	Some demo selection/preparation began earlier; quantified establishment status not separately reported.	Liming, fertilization, water-quality monitoring and feed delivery completed in all 17 demonstration ponds; 16 stocked; 1 pending due to IMC breeding.	17 ponds prepared; 16/17 stocked as of 30 June 2026.	Mostly achieved
A3C9	Continue routine monitoring and follow-up of demonstration ponds from Apr-Sep.	Not reported separately.	Monitoring, fish sampling, feed delivery and WhatsApp-based follow-up reported.	Ongoing, but no cumulative monitoring/fish-growth dataset reported.	Ongoing / under-reported
A4A1-A4B1	Support LWR-led feed and hatchery work: promote good-quality soy-enriched feed and improve hatchery practices/equipment; Year 1 target includes 3 actors / two tilapia hatcheries as referenced in the report.	Not reported separately.	Tilapia hatchery support, hatchery/feed visits and procurement discussions mentioned; actor-wise support not quantified.	Partial support/engagement only; cumulative actor achievement not verifiable.	Under-reported / partial
A5A1-A5B1	Coordinate/mobilize 180 participants for financial literacy and 180 for digital finance/agent-banking sessions from Mar-Sep.	0 reported.	0 reported in the Apr-Jun activity section.	0 reported as of 30 June 2026.	Not reported / likely delayed
A6A1-A6C1	Support buyer-seller linkages, nutrition outreach/fairs and dashboard data collection; A6A1 starts Apr-May, A6B1 starts May-Sep, A6C1 continues Mar-Sep.	0 reported.	No clear nutrition, buyer-seller network or dashboard achievement reported; the service campaign may be relevant but is not linked to A6.	Not verifiable from the report.	Not reported / unclear
Grand total / key figures reported	Provide cumulative totals for all numeric outputs in the quarterly report.	Expenditure before quarter: NPR 2,289,035; demonstration ponds before quarter: 6 implied; participant before-quarter data not reported.	Apr-Jun: NPR 3,397,852 expenditure; 671/671 direct and 2,019 indirect participants; 671 farmers trained through the integrated training package; 11 new demo-pond MoUs; 17 demo ponds prepared; 16 stocked; 1 service campaign.	Cumulative to date: NPR 5,686,887 expenditure; 671 farmers trained; 17 demo ponds finalized; 16 stocked; participant cumulative total cannot be verified until before-quarter participant data are added.	Needs final verification

